



CAH REIMBURSEMENT & MEDICARE COST REPORTING BOOT CAMP

Agenda – Tuesday, March 24, 2026

1:00 – 1:15 pm	Welcome and Introduction to Ovation Healthcare & Course Overview	Ovation Healthcare Team
1:15 – 2:15 pm	Introduction to the CAH Program <ul style="list-style-type: none">• Medicare Program, Public Policy• Short History of Medicare Payment Systems• PPS Versus Cost Reimbursement Illustration• CAH Conditions of Participation: Highlights	David Perry Vice President, Healthcare Finance and Reimbursement Patrick Nudo Associate Vice President, Healthcare Finance and Reimbursement
2:15 – 2:30 pm	BREAK	
2:30 – 4:30 pm	Principles of Cost-Based Reimbursement <ul style="list-style-type: none">• Cost Reimbursement Defined• Cost Structure: Fixed Costs vs. Variable Costs & Reimbursement Implications• Patient Volumes & Payer Mix Impact on Reimbursement• Service Line Expansions and Contractions Effect on Cost Reimbursements and Financial Performance• Cost Reimbursement and Settlements: Why do we owe Medicare money?!?!?	David Perry Patrick Nudo
4:30 – 4:45 pm	Review of Day 1	David Perry Patrick Nudo



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Agenda – Wednesday, March 25, 2026

7:30 – 8:00 am	CONTINENTAL BREAKFAST	Ovation Healthcare Dining Hall
8:00 – 9:30 am	CAH Operations and Reimbursement Issues for the C-Suite <ul style="list-style-type: none">• Medicare Advantage Plans and CAHs• Observation Services: Inpatient Versus Outpatient Status• Space Sharing with Specialist• Physician Contracting & ER Staffing• Consistent, Uniform Prices and Pricing in CAH Setting: Unintended Consequences and Pricing Transparency	David Perry Patrick Nudo
9:30 – 9:45 am	BREAK	
9:45 – 10:45 am	Special Payment Issues Specific to CAHs <ul style="list-style-type: none">• Reference Laboratory Services• Method II Billing for Physicians• CRNA Pass Through Reimbursement• 96-Hour Payment Rule: Revisited	Patrick Nudo
10:45 – 11:45 am	Physician Reimbursement Systems and Physician Practice Settings <ul style="list-style-type: none">• Medicare Fee for Service Payment System• Physician Practice Settings and Reimbursement• Provider-Based Departments and Practices Defined• Medicare Certified Rural Health Clinics & FQHC	David Perry
11:45 am – 12:30 pm	LUNCH	
12:30 – 1:00 pm	Introduction to Cost Reporting Forms <ul style="list-style-type: none">• Overview of CMS Standard Cost Report Forms	Patrick Nudo
1:00 – 1:15 pm	Cost Reporting Process and Certification <ul style="list-style-type: none">• Compiling the Cost Report, Signing, Appeals	
1:15 – 2:15 pm	Cost Report Worksheet S Series <ul style="list-style-type: none">• CMS Questionnaire and Disclosures• Reporting Patient Statistics• Reading the Medicare Cost Report Forms	David Perry
2:15 – 2:30 pm	BREAK	
2:30 – 4:30 pm	Worksheet A Series: Reporting Costs <ul style="list-style-type: none">• Reporting HealthCare System Costs• Allowable and Non-Allowable Costs• Matching and Consistent Reporting Principles• Reporting Payments to Physicians• Related Party Transactions	Patrick Nudo
4:30 – 4:45 pm	Review of Day 2, Q&A	David Perry Patrick Nudo



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Agenda – Thursday, March 26, 2026

7:30 – 8:00 am	REGISTRATION & CONTINENTAL BREAKFAST	Ovation Healthcare Dining Hall
8:00 – 9:45 am	Worksheet B: Cost Allocations - General Service Costs <ul style="list-style-type: none">• Cost Allocation Mechanics: Unit Cost Multiplier• Strategies to Improve Cost-Based Reimbursement• Subscribing General Service Cost Centers• Direct Costing and Alternative Cost Allocation Methodologies	David Perry
9:45 – 10:00 am	BREAK	
10:00 – 11:00 am	Worksheet C: Reporting Revenues <ul style="list-style-type: none">• Matching Revenues with Costs• Revenues NOT Reported on WS C• CAH Rate Structure & Subscribing Cost Centers• PSR Reports and UB 04 Codes	Patrick Nudo
11:00 am – 12:00 pm	Worksheets D & E: Cost Apportionment and Settlements <ul style="list-style-type: none">• Medicare Revenue and Matching Principle• Observation Room and Swing Bed Cost Computations• General Overview of Sub-Acute and Pass-Through Settlement Worksheets	
12:00 – 12:45 pm	LUNCH	Ovation Healthcare Dining Hall
12:45 – 1:45 pm	Worksheet M Series: Rural Health Clinics <ul style="list-style-type: none">• Reporting RHC Data on Cost Report• Settlement for an RHC	David Perry
1:45 – 2:15 pm	Q/A and Wrap Up	David Perry Patrick Nudo